



## VICTOR'S COMMITMENT TO SUSTAINABILITY

The facts about recycling and the results.

- Commitment to sustainability dating back more than 50 years, beginning with the recycling of wool scraps.
- Today Victor is the largest recycler of wool in North America.
- Developed a range of 100% recycled polyester panel and seating fabrics that are designed and manufactured for recyclability.
- Utilizes both post-consumer and post-industrial recycled polyester.
- Developed internally a 100% polyester dip-coat finish making it possible to offer higher performance fabrics that are still recyclable.
- Introduced Sustainable Concepts to the company through MBDC's process of cradle-to-cradle and the Natural Steps Principles.
- ISO 14001 Certification.
- Reduced energy consumption (5-10%) through enhanced management of processing equipment, controlled humidification, controlled air systems, and controlled lighting.
- Established a standard recycling program for cardboard, paper, shipping materials, batteries, and fluorescent lamps.
- Renewable energy usage: 86% of energy used to power facilities comes from hydroelectric sources.
- Commitment to Lean Manufacturing principles.
- Victor tracking on-line environmental data. The 2004 average results for the most important criteria are:

<b>Victor's Environmental criteria</b>	<b>2004 Results</b>	<b>Improvement % from 2003</b>
BTUs of Energy used / Product Pound	9,778 BTU/Pd	-12,%
BTUs of Energy used / Yard of fabric	7,978 BTU/YRD	-10,6%
Renewable Energy	86%	Same
ECO Intelligent® RAW Materials (% P/R TOTAL)	6%	+40%
Recycled raw materials (% P-R Total)	10%	Same
Total Waste / product pound	1.24%	-47%